

Non-combat Civil emergency planning exercises



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CONSULTING

- dramas not crises • command solutions • best use of data
- inspirational decision making

Connections UK 2016

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7 minute exercise!

- Stop what you're doing now
- Get into groups of 6 people!
- Pay attention and take notes

It is 8.15pm on Sunday night

- You are on-call for the Derbyshire Royal Infirmary
- A 440 bed general hospital with A&E and a prestigious orthopaedic department with 6 surgeons and 24 junior doctors
- You have another 80 beds of cold orthopaedic surgery in Bretby Hospital, a site 15 miles south east of Derby
- There are two other hospitals surrounding East Midlands Airport: Leicester Royal Infirmary and Queens Medical Centre, Nottingham



Newsflash

Instructions

- Listen to the newsflashes
- How many people are on the plane?
- How many are dead?
- Use the 80:20 rules to estimate how many severely injured there will be
- How many are coming to the DRI as opposed to QMC and the LRI?
- <https://www.youtube.com/watch?v=x1b5vQncCc8>
- https://www.youtube.com/watch?v=KCTPPtQ_cQk





It's 20.35hrs: in 2 minutes, put together a plan

- Senior managers and doctors are being called in to the DRI
- A major incident has been declared by A&E
- Bed managers' report
 - There are 40 patients waiting for test results to be sent home
 - Intensive care is full but not reviewed recently
 - There are 10 patients on tomorrow's orthopaedic list at the DRI and 15 at Bretby
 - 20 people are waiting with minor ailments etc in A&E
- Ambulance: first casualties due at 22.30 hours



1 minute to fix complications

- The head Orthopaedic surgeon is at home but is 1/3rd of the way down a bottle of Martell
- You need more orthopaedic fixators – where do you get them from?
- Do you put the patients from the crash together or apart?
- Prince Charles wants to visit Thursday. Mrs Thatcher wants to visit Friday.
- ENDEX



Many other things to do with the material

- **Format of a health care exercise**
- Full day health economy exercise
- Full day exercise with hospital teams based in own departments
- Half day learner exercise with real-time discharge exercises on wards
- Half hour lecture to nurses
- 15 minute discussion with intensive care
- **It's about facilitated peer review, not game control**
- **Chance plays a very small part**
- **Other exercises**
- Airport exercise
- Detailed treatment of relatives exercise – London, Belfast, EMids
- Operational map deployment exercise at the scene of the crash – Police, Fire, Ambulance
- Traffic management exercise
- Hazardous materials, decontamination and disposal exercise
- Media exercise

Getting senior people to do this is not easy

- They're busy
- Your remote possibility is much less important than their day to day worries
- They can have quite short attention spans
- They're paid much more than you
- They may be much more experienced than you



But senior people have to do it!

- **The stick**

- They're under a moral obligation to be prepared
- In the UK, there is a legal obligation to be prepared
- In the UK, there is a professional standards framework
- It's part of organisational risk framework
- Testing is really the only proper form of assurance for plans
- Command is a key performance management requirement
- There has to be a carrot too.

- **The carrot**

- It has to be snappy
- It has to be authoritative
- It has to be fun
- It has to be well-run
- It has to respect professional expertise
- It has to be tailored to organisational needs
- It has to keep the stick at bay
- Formal teaching skills help

.....and there's lots of ways of exercising

- **Example**
 - EU Pop Alert
 - Pandora System
 - Lisbon Exercise
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- <https://www.youtube.com/watch?v=sw4zwztiBfA>



